Hospice Chair Deliberative Event
Ansty Hall Hotel
13.00 on 21 October to 13.00 on 23 October 2026

Hospice are operating in constantly shifting environment and they are facing increasing financial uncertainty. As a result, many hospices are encountering turbulence in their local systems and some of them are under significant pressure. Chairs are well placed to lead the response to these challenges but the scale, complexity and urgency of change can be difficult to navigate. This deliberative event will enable you and your peers to step back and draw on expert facilitation support to explore some of the strategic issues facing the sector and your organisation.

Who is it for?

The event is for hospice Chairs who are trying to respond to significant strategic challenges whilst also maintaining the Board's focus on steering the organisation through turbulent times. It might be difficult to find time to answer (or even ask) some of the important strategic questions about the impact of the environment you're operating in and you may also be trying to transform your organisation and feel you could use some stimulation and support.

What is the purpose, approach and expected outcome?

You will have the opportunity to explore key issues such as:

- the big challenges and opportunities facing hospice Boards
- the strategic environment within which palliative/end-of-life care is delivered
- the ways in which hospices can facilitate transformational change in palliative/end of life care
- the future role of hospices and the risks and benefits of collaborations, mergers and whole system integration
- the Board's role in effective governance and organisational resilience and sustainability

You will be able to:

- share experiences and perspectives
- hear inputs on key topics
- participate in experiential exercises
- use reflection techniques
- engage in facilitated conversations

You will acquire:

- a shared understanding of your environment
- increased clarity about your strategic challenges and opportunities
- new strategic approaches, ideas and options
- a supportive peer network offering both support and challenge
- renewed energy, focus and direction

Who are the facilitators?

The deliberative event will be designed and delivered by The Westcott Group Leadership and Organisation Development Team who bring an impressive range of knowledge, skills and experience. They will engage Hospice UK and some hospice Chairs in the design process.

Judy Taylor has designed and delivered transformational leadership development programmes for senior leaders for thirty years. John Harries is an organisational development consultant with extensive experience of leading change in complex organisations, most recently as Director of Health and Life Sciences at Samsung, Europe. Steve Dewar has led research, innovation and policy at The King's Fund, Marie Curie and The Alzheimer's Society and contributed to the Commission into the Future of Hospice Care and the national Ambitions Framework for End-of-Life Care in England.

They are experienced coaches and facilitators and have previously run NHS CEO deliberative events, the national NHS CEO Development Network, NHS CEO action learning sets and numerous Kings Fund and NHS Leadership Academy senior leadership programmes. The Westcott Group has also designed and delivered 14 cohorts of the HUK Strategic Leadership programme to 342 participants from all 4 nations.







Where will it be held and what is the price?

The event will take place at Ansty Hall Hotel, a well-established conference venue just outside Coventry. Accommodation and meals are provided on site and the event will start with lunch at 13.00 on 21 October and finish after lunch at 13.00 on 23 October 2026. The price will be £499.00 plus VAT per participant.

For bookings please email Kiran at kiran@thewestcottgroup.com and for further information about the event, please email Judy at judy@thewestcottgroup.com or Steve at steve@thewestcottgroup.com. You can also find out more about the facilitators by visiting The Westcott Group website.